

2016-17 Budget Detail

APPENDIX A

Group with Elements		a	b	c	d	e	e-d	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 30th September £	Year to date Actual to 30th September £	Variance to 30th September £	Annual Budget £	Outturn Forecast Expected Total by Year End £	Variance expected 31/03/17 £	
CHIEF EXECUTIVE								
Chief Executive : Rina Singh								
STRATEGIC MANAGEMENT								
Chief Executive : Rina Singh								
CORPORATE INITIATIVES & CONTINGENCY Portfolio Holder : Cllr Ric Pallister	Expenditure Income TOTAL	0 0 0	0 0 0	0 0 0	10,000 0 10,000	10,000 0 10,000	0 0 0	<i>Symphony Project Funding.</i>
MANAGEMENT BOARD Portfolio Holder : Cllr Ric Pallister	Expenditure Income TOTAL	246,085 0 246,085	243,015 (346) 242,669	(3,070) (346) (3,416)	544,730 0 544,730	544,730 0 544,730	0 0 0	
TOTAL STRATEGIC MANAGEMENT	Expenditure Income TOTAL	246,085 0 246,085	243,015 (346) 242,669	(3,070) (346) (3,416)	554,730 0 554,730	554,730 0 554,730	0 0 0	
TRANSFORMATION								
Chief Executive : Rina Singh								
TRANSFORMATION Portfolio Holder : Cllr Ric Pallister	Expenditure Income TOTAL	0 0 0	62,262 0 62,262	62,262 0 62,262	0 0 0	0 0 0	0 0 0	Includes consultancy for blueprinting and programme management. Costs to be met by virements from approved budgets.
TOTAL TRANSFORMATION	Expenditure Income TOTAL	0 0 0	62,262 0 62,262	62,262 0 62,262	0 0 0	0 0 0	0 0 0	
TOTAL CHIEF EXECUTIVE	Expenditure Income TOTAL	246,085 0 246,085	305,277 (346) 304,931	59,192 (346) 58,846	554,730 0 554,730	554,730 0 554,730	0 0 0	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
FINANCE AND CORPORATE SERVICES								
Assistant Director : Donna Parham								
FINANCIAL SERVICES								
Service Manager : Catherine Hood								
AUDIT	Expenditure	71,655	70,611	(1,044)	95,540	95,540	0	
Portfolio Holder : Cllr Peter Seib	Income	0	0	0	0	0	0	
	TOTAL	71,655	70,611	(1,044)	95,540	95,540	0	
CORPORATE COSTS	Expenditure	1,021,646	981,694	(39,952)	1,823,570	1,823,570	0	There is £112K built into the budget for vacant post savings, £46k has been offered up at this stage leaving £66K to find. Canteen - agency staff are being used to cover long term sick which will mean salary budgets overspending. A shortfall in income of £30k is anticipated. Insurance - there is an underspend of £19K on insurance premiums this year and the self insurance fund currently does not need topping up which means an additional saving of £5K. Corporate costs - external audit fees are £20K under budget but advertising income is unlikely to meet its target of £15K.
Portfolio Holder : Cllr Peter Seib	Income	(68,625)	(76,095)	(7,470)	(648,880)	(648,880)	0	
	TOTAL	953,021	905,599	(47,422)	1,174,690	1,174,690	0	
FINANCIAL SERVICES	Expenditure	375,203	360,575	(14,628)	777,160	747,160	(30,000)	Underspend due to vacant post, however some of this will be offset by the cashier system upgrade.
Portfolio Holder : Cllr Peter Seib	Income	(1,000)	(2,005)	(1,005)	(20,330)	(20,330)	0	
	TOTAL	374,203	358,570	(15,633)	756,830	726,830	(30,000)	
TREASURY MANAGEMENT	Expenditure	42,690	38,385	(4,305)	60,220	60,220	0	
Portfolio Holder : Cllr Peter Seib	Income	0	(109,719)	(109,719)	(496,020)	(564,610)	(68,590)	Current predictions are forecasting an overachievement of income to the value of £68.5k. This is due to: the interest on the loan to the Somerset Waste Partnership, the interest received on existing investments yielding above current base rate of 0.25% and also assumes a dividend of 3p per unit held on the Property fund is achieved.
	TOTAL	42,690	(71,334)	(114,024)	(435,800)	(504,390)	(68,590)	
TOTAL FINANCIAL SERVICES	Expenditure	1,511,194	1,451,265	(59,929)	2,756,490	2,726,490	(30,000)	
	Income	(69,625)	(187,819)	(118,194)	(1,165,230)	(1,233,820)	(68,590)	
	TOTAL	1,441,569	1,263,446	(178,123)	1,591,260	1,492,670	(98,590)	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
ICT SERVICES								
Service Manager : Roger Brown								
INFORMATION SYSTEMS	Expenditure	569,439	555,173	(14,266)	1,014,090	1,042,090	28,000	An overspend of £15k is expected on the network charges budget, this is partly due to the old and the new suppliers having different invoicing regimes that has caused the last and the first invoices to occur in the same monitoring period. Delays have also occurred in the recovery of savings which are distributed across service budgets. It is hoped that we will be able to start the recovery of savings in the last quarter of this financial year. IS Maintenance Hardware and Software budget has an anticipated overspend of £13k due to the changes that have had to be made to the Microsoft Enterprise Agreement as well as arranging two new contracts, for security purposes.
Portfolio Holder : Cllr Henry Hobhouse	Income	(6,830)	(4,044)	2,786	(16,770)	(16,770)	0	
	TOTAL	562,609	551,129	(11,480)	997,320	1,025,320	28,000	
TOTAL INFORMATION SYSTEMS	Expenditure	569,439	555,173	(14,266)	1,014,090	1,042,090	28,000	
	Income	(6,830)	(4,044)	2,786	(16,770)	(16,770)	0	
	TOTAL	562,609	551,129	(11,480)	997,320	1,025,320	28,000	
PROCUREMENT AND RISK MANAGEMENT								
Service Manager : Gary Russ								
PROCUREMENT AND RISK MANAGEMENT	Expenditure	83,520	81,438	(2,082)	155,890	147,890	(8,000)	ICT Hardware and Software purchases are anticipated to be underspent by the year end. A carry forward will be submitted at the year end as a contribution towards transformation.
Portfolio Holder : Cllr Peter Seib	Income	(9,695)	(7,319)	2,376	(19,390)	(19,390)	0	
	TOTAL	73,825	74,119	294	136,500	128,500	(8,000)	
TOTAL PROCUREMENT AND RISK MANAGEMENT	Expenditure	83,520	81,438	(2,082)	155,890	147,890	(8,000)	
	Income	(9,695)	(7,319)	2,376	(19,390)	(19,390)	0	
	TOTAL	73,825	74,119	294	136,500	128,500	(8,000)	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
REVENUES AND BENEFITS								
Service Manager : Ian Potter								
REVENUES & BENEFITS	Expenditure	906,358	879,132	(22,163)	1,673,370	1,673,370	0	Generally the budget is in good shape for end of year outturn. The only area of possible concern is income from summons and liability order costs. With costs being lower than last year and fewer summonses being issued there is a small risk at this stage that income from costs may be slightly below budget by the end of the year.
Portfolio Holder : Cllr Peter Seib	Income	(232,553)	(181,988)	50,565	(370,510)	(370,510)	0	
	TOTAL	673,805	697,144	28,402	1,302,860	1,302,860	0	
HOUSING BENEFIT SUBSIDY	Expenditure	20,901,820	20,217,319	(689,564)	41,803,640	41,803,640	0	Our latest subsidy monitor is showing an adverse variation of £83k. The projected variance is no cause for concern at this time. Subsidy is monitored monthly and the subsidy claim externally audited and finally adjusted summer 2017.
Portfolio Holder : Cllr Peter Seib	Income	(21,290,672)	(21,310,291)	(19,619)	(42,499,800)	(42,499,800)	0	
	TOTAL	(388,852)	(1,092,972)	(709,183)	(696,160)	(696,160)	0	
TOTAL REVENUES AND BENEFITS	Expenditure	21,808,178	21,096,451	(711,727)	43,477,010	43,477,010	0	
	Income	(21,523,225)	(21,492,279)	30,946	(42,870,310)	(42,870,310)	0	
	TOTAL	284,953	(395,828)	(680,781)	606,700	606,700	0	
OPERATIONS AND CUSTOMER FOCUS								
Service Manager : Jason Toogood								
CUSTOMER SERVICES	Expenditure	241,575	227,346	(14,229)	473,780	473,780	0	<i>Income received from cover of SCC reception functions.</i>
Portfolio Holder : Cllr Ric Pallister	Income	0	(5,735)	(5,735)	0	0	0	
	TOTAL	241,575	221,611	(19,964)	473,780	473,780	0	
RESOLUTION AND PRINTING	Expenditure	38,520	33,279	(5,241)	77,040	77,040	0	<i>Benefit of reduced leasing costs and copy charges for new machine leased.</i> <i>Printing continues to suffer from decreased use.</i>
Portfolio Holder : Cllr Ric Pallister	Income	(47,040)	(29,796)	17,244	(94,080)	(94,080)	0	
	TOTAL	(8,520)	3,483	12,003	(17,040)	(17,040)	0	
TOTAL OPERATIONS AND CUSTOMER FOCUS	Expenditure	280,095	260,625	(19,470)	550,820	550,820	0	
	Income	(47,040)	(35,531)	11,509	(94,080)	(94,080)	0	
	TOTAL	233,055	225,094	(7,961)	456,740	456,740	0	
TOTAL FINANCE AND CORPORATE SERVICES	Expenditure	24,252,426	23,444,952	(807,474)	47,954,300	47,944,300	(10,000)	
	Income	(21,656,415)	(21,726,992)	(70,577)	(44,165,780)	(44,234,370)	(68,590)	
	TOTAL	2,596,011	1,717,960	(878,051)	3,788,520	3,709,930	(78,590)	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
LEGAL AND CORPORATE SERVICES								
Assistant Director : Ian Clarke								
DEMOCRATIC SERVICES								
Service Manager : Angela Cox								
DEMOCRATIC & SUPPORT SERVICES	Expenditure	508,260	518,795	10,535	1,019,490	1,014,490	(5,000)	Electoral Registration - £26.9k postage costs paid by SSDC in relation to PCC and EU Referendum is in the process of being reclaimed through the Electoral Claims Unit. It is anticipated that this budget will have an underspend of £5k by the year end. District and Parish Elections - This budget has seen little spend so far due to a number of parish by elections being un-contested. Management Corp Dem Costs - Printing & stationery costs continue to exceed budget by £9k, as my hope that more Councillors would have gone 'paperless' by now has not happened. Also, the need to replace the hearing loop in the Main Committee Room will have to be met from this budget. This will probably mean a budget overspend of £8.2k by year end, which will be compensated by an underspend on the members training budget. It is anticipated that this budget will have an underspend of £5k by the year end. A carry forward will be submitted for the underspend of members training.
Portfolio Holder : Cllr Carol Goodall	Income	(46,800)	(47,454)	(654)	(51,510)	(51,510)	0	
	TOTAL	461,460	471,341	9,881	967,980	962,980	(5,000)	
TOTAL DEMOCRATIC & SUPPORT SERVICES	Expenditure	508,260	518,795	10,535	1,019,490	1,014,490	(5,000)	
	Income	(46,800)	(47,454)	(654)	(51,510)	(51,510)	0	
	TOTAL	461,460	471,341	9,881	967,980	962,980	(5,000)	
LEGAL SERVICES								
Service Manager : Angela Watson								
LEGAL SERVICES	Expenditure	267,505	275,152	7,647	511,270	511,270	0	On expenditure, the cost of our locum is resulting in an overspend. She will be going on maternity leave in November, & we are hoping to use other options for getting the planning work done without having to replace her – or at least not on the same full-time basis.
Portfolio Holder : Cllr Peter Seib	Income	(36,390)	(26,337)	10,053	(73,880)	(73,880)	0	
	TOTAL	231,115	248,815	17,700	437,390	437,390	0	
LAND CHARGES	Expenditure	55,955	30,359	(25,596)	111,910	101,910	(10,000)	Expenditure: aside from having had to make provision for the LLC litigation, the other significant item is the variance on other consultants fees caused by the fact that we have not yet been invoiced by SCC for any search work this year. This is being chased, as it would be good to bring this budget up to date. Income: it is notable that we are only £5K above budget for this point in the year. <i>It is estimated that from April to September we owe £13.2k to Somerset County Council for their services.</i>
Portfolio Holder : Cllr Peter Seib	Income	(219,085)	(224,892)	(5,807)	(438,170)	(438,170)	0	
	TOTAL	(163,130)	(194,533)	(31,403)	(326,260)	(336,260)	(10,000)	
RIGHTS OF WAY	Expenditure	17,780	16,379	(1,401)	35,560	35,560	0	
Portfolio Holder : Cllr Peter Seib	Income	(8,250)	0	8,250	(16,500)	(16,500)	0	
	TOTAL	9,530	16,379	6,849	19,060	19,060	0	
TOTAL LEGAL SERVICES	Expenditure	341,240	321,890	(19,350)	658,740	648,740	(10,000)	
	Income	(263,725)	(251,229)	12,496	(528,550)	(528,550)	0	
	TOTAL	77,515	70,661	(6,854)	130,190	120,190	(10,000)	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
FRAUD AND DATA MANAGEMENT								
Service Manager : Lynda Creek								
FRAUD AND DATA MANAGEMENT	Expenditure	48,820	40,652	(8,168)	82,540	74,370	(8,170)	The variance relates mainly to monies yet to be paid to SWAP for their investigation service and to training yet to be arranged on the new DP regulation (may need carry forward on some of this because still awaiting final guidance on this change)
Portfolio Holder : Cllr Peter Seib	Income	0	0	0	0	0	0	
	TOTAL	48,820	40,652	(8,168)	82,540	74,370	(8,170)	
TOTAL FRAUD AND DATA MANAGEMENT	Expenditure	48,820	40,652	(8,168)	82,540	74,370	(8,170)	
	Income	0	0	0	0	0	0	
	TOTAL	48,820	40,652	(8,168)	82,540	74,370	(8,170)	
HUMAN RESOURCES								
Service Manager : Mike Holliday								
HUMAN RESOURCES	Expenditure	145,560	116,114	(29,446)	289,620	274,620	(15,000)	No concerns with budget. Underspend forecast on the Corporate training budget this year.
Portfolio Holder : Cllr Ric Pallister	Income	(4,990)	(7,506)	(2,516)	(12,870)	(12,870)	0	
	TOTAL	140,570	108,608	(31,962)	276,750	261,750	(15,000)	
TOTAL HUMAN RESOURCES	Expenditure	145,560	116,114	(29,446)	289,620	274,620	(15,000)	
	Income	(4,990)	(7,506)	(2,516)	(12,870)	(12,870)	0	
	TOTAL	140,570	108,608	(31,962)	276,750	261,750	(15,000)	
TOTAL LEGAL AND CORPORATE SERVICES	Expenditure	1,043,880	997,451	(46,429)	2,050,390	2,012,220	(38,170)	
	Income	(315,515)	(306,189)	9,326	(592,930)	(592,930)	0	
	TOTAL	728,365	691,262	(37,103)	1,457,460	1,419,290	(38,170)	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
ECONOMY								
Assistant Director : Martin Woods								
ECONOMIC DEVELOPMENT								
Service Manager : David Julian								
ECONOMIC DEVELOPMENT	Expenditure	298,275	276,174	(22,101)	596,550	596,550	0	Rental may take a dip here as we have lost SWAP and some other rental income. However there are savings on expenditure and we have new tenants started in Q2. We may need to review our overall income forecast in Q3.
	Income	(396,010)	(344,288)	51,722	(449,400)	(449,400)	0	
Portfolio Holder : Cllr Jo Roundell-Greene	TOTAL	(97,735)	(68,114)	29,621	147,150	147,150	0	
TOURISM	Expenditure	93,558	75,210	(18,348)	201,210	201,210	0	Major spend is in Q3 & 4.
Portfolio Holder : Cllr Claire Aparicio Paul	Income	(40,525)	(33,558)	6,967	(81,050)	(81,050)	0	
	TOTAL	53,033	41,652	(11,381)	120,160	120,160	0	Budgets are all ok.
HERITAGE	Expenditure	29,500	30,519	1,019	59,000	59,000	0	We are expecting a small amount of grant money to offset some of the promotions expenditure. Also we have paid for the calendar and are expecting around £2.5k - £3k of income from this in Q3.
Portfolio Holder : Cllr Nick Weeks	Income	(1,560)	(674)	886	(3,120)	(3,120)	0	
	TOTAL	27,940	29,845	1,905	55,880	55,880	0	Budgets are all ok.
TOTAL ECONOMIC DEVELOPMENT	Expenditure	421,333	381,903	(39,430)	856,760	856,760	0	
	Income	(438,095)	(378,520)	59,575	(533,570)	(533,570)	0	
	TOTAL	(16,762)	3,383	20,145	323,190	323,190	0	
DEVELOPMENT CONTROL								
Service Manager : David Norris								
DEVELOPMENT CONTROL	Expenditure	774,055	877,183	103,128	1,548,110	1,648,110	100,000	Overspend on professional fees/consultants/appeal costs is still on target for £100k whilst income is still slightly down on budget. Confident that we will achieve very close to the budgeted income amount at the end of the year .
Portfolio Holder : Cllr Angie Singleton	Income	(631,235)	(606,059)	25,176	(1,254,710)	(1,254,710)	0	
	TOTAL	142,820	271,124	128,304	293,400	393,400	100,000	
TOTAL DEVELOPMENT CONTROL	Expenditure	774,055	877,183	103,128	1,548,110	1,648,110	100,000	
	Income	(631,235)	(606,059)	25,176	(1,254,710)	(1,254,710)	0	
	TOTAL	142,820	271,124	128,304	293,400	393,400	100,000	
SPATIAL POLICY								
Service Manager : Paul Wheatley								
PLANNING POLICY	Expenditure	137,490	123,967	(13,523)	303,350	303,350	0	We are expecting the final invoice from the Planning Inspectorate for the Community Infrastructure Levy costs in October 2016; and we will be going out to tender for a piece of external consultancy work in October, with a value of circa £35,000.
Portfolio Holder : Cllr Angie Singleton	Income	(1,280)	0	1,280	(2,560)	(2,560)	0	
	TOTAL	136,210	123,967	(12,243)	300,790	300,790	0	Budgets all ok.
TRANSPORT	Expenditure	20,155	19,303	(852)	40,310	40,310	0	
Portfolio Holder : Cllr Henry Hobhouse	Income	0	0	0	0	0	0	
	TOTAL	20,155	19,303	(852)	40,310	40,310	0	
TOTAL SPATIAL POLICY	Expenditure	157,645	143,270	(14,375)	343,660	343,660	0	
	Income	(1,280)	0	1,280	(2,560)	(2,560)	0	
	TOTAL	156,365	143,270	(13,095)	341,100	341,100	0	

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STRATEGIC HOUSING								
Service Manager : Martin Woods								
STRATEGIC HOUSING	Expenditure	90,848	86,477	(4,371)	197,270	197,270	0	
Portfolio Holder : Cllr Ric Pallister	Income	(2,500)	(23,115)	(20,615)	(2,500)	(2,500)	0	Partnership contributions and rents received in advance.
	TOTAL	88,348	63,362	(24,986)	194,770	194,770	0	Budget on track.
TOTAL STRATEGIC HOUSING	Expenditure	90,848	86,477	(4,371)	197,270	197,270	0	
	Income	(2,500)	(23,115)	(20,615)	(2,500)	(2,500)	0	
	TOTAL	88,348	63,362	(24,986)	194,770	194,770	0	
EQUALITIES								
Service Manager : Jo Morgan								
EQUALITIES & DIVERSITY	Expenditure	26,620	24,656	(1,964)	53,240	53,240	0	
Portfolio Holder : Cllr Jo Roundell Greene	Income	0	(4,130)	(4,130)	0	0	0	
	TOTAL	26,620	20,526	(6,094)	53,240	53,240	0	
TOTAL EQUALITIES	Expenditure	26,620	24,656	(1,964)	53,240	53,240	0	
	Income	0	(4,130)	(4,130)	0	0	0	
	TOTAL	26,620	20,526	(6,094)	53,240	53,240	0	
POLICY AND PERFORMANCE								
Service Manager : Charlotte Jones & Andrew Gillespie								
POLICY & PERFORMANCE	Expenditure	57,870	59,143	1,273	111,370	111,370	0	No variance expected at year end.
Portfolio Holder : Cllr Ric Pallister	Income	0	0	0	0	0	0	
	TOTAL	57,870	59,143	1,273	111,370	111,370	0	
TOTAL POLICY AND PERFORMANCE	Expenditure	57,870	59,143	1,273	111,370	111,370	0	
	Income	0	0	0	0	0	0	
	TOTAL	57,870	59,143	1,273	111,370	111,370	0	
TOTAL ECONOMY	Expenditure	1,528,371	1,572,632	44,261	3,110,410	3,210,410	100,000	
	Income	(1,073,110)	(1,011,824)	61,286	(1,793,340)	(1,793,340)	0	
	TOTAL	455,261	560,808	105,547	1,317,070	1,417,070	100,000	

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COMMUNITIES								
Assistant Director : Helen Rutter & Kim Close								
COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS								
Service Manager : Helen Rutter & Kim Close								
CENTRAL COMMUNITIES TEAM	Expenditure	71,005	83,880	12,875	142,010	142,010	0	There is an overspend on this budget due to the AD cover arrangements but this will be covered by savings in the Area East & South budgets.
Portfolio Holder : Cllr Ric Pallister	Income	0	0	0	0	0	0	
	TOTAL	71,005	83,880	12,875	142,010	142,010	0	
COMMUNITY SAFETY	Expenditure	29,410	27,513	(1,897)	58,820	58,820	0	Home Office funding for Prevent Duty.
Portfolio Holder : Cllr Peter Gubbins	Income	0	(10,000)	(10,000)	0	0	0	
	TOTAL	29,410	17,513	(11,897)	58,820	58,820	0	
Service Manager : David Crisfield								
THIRD SECTOR AND PARTNERSHIPS	Expenditure	134,325	125,996	(8,329)	253,790	253,790	0	Underspend due to carry forward for Digital Inclusion project, which has now commenced.
Portfolio Holder : Cllr Sylvia Seal	Income	0	0	0	0	0	0	
	TOTAL	134,325	125,996	(8,329)	253,790	253,790	0	
TOTAL COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS	Expenditure	234,740	237,389	2,649	454,620	454,620	0	
	Income	0	(10,000)	(10,000)	0	0	0	
	TOTAL	234,740	227,389	(7,351)	454,620	454,620	0	
LOCAL STRATEGIC PARTNERSHIP								
Service Manager : Helen Rutter								
LOCAL STRATEGIC PARTNERSHIP	Expenditure	10,975	7,676	(3,299)	7,600	7,600	0	<i>No further spend anticipated on this budget.</i>
Portfolio Holder : Cllr Ric Pallister	Income	(7,600)	(7,595)	5	(7,600)	(7,600)	0	
	TOTAL	3,375	81	(3,294)	0	0	0	
TOTAL LOCAL STRATEGIC PARTNERSHIP	Expenditure	10,975	7,676	(3,299)	7,600	7,600	0	
	Income	(7,600)	(7,595)	5	(7,600)	(7,600)	0	
	TOTAL	3,375	81	(3,294)	0	0	0	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
AREA EAST								
Service Manager : Tim Cook								
EAST AREA DEVELOPMENT Area Chairman : Cllr Nick Weeks	Expenditure	96,720	90,264	(6,456)	193,440	193,440	0	Underspends will cover staff cover in Communities.
	Income	(2,255)	76	2,331	(4,510)	(4,510)	0	
	TOTAL	94,465	90,340	(4,125)	188,930	188,930	0	
EAST GRANTS Area Chairman : Cllr Nick Weeks	Expenditure	21,705	6,346	(15,359)	43,410	43,410	0	Underspend on project money that will be drawn down during the year.
	Income	0	0	0	0	0	0	
	TOTAL	21,705	6,346	(15,359)	43,410	43,410	0	
EAST PROJECTS Area Chairman : Cllr Nick Weeks	Expenditure	34,635	36,634	1,999	69,270	69,270	0	
	Income	(63,580)	(61,080)	2,500	(69,270)	(69,270)	0	
	TOTAL	(28,945)	(24,446)	4,499	0	0	0	
TOTAL AREA EAST	Expenditure	153,060	133,244	(19,816)	306,120	306,120	0	
	Income	(65,835)	(61,004)	4,831	(73,780)	(73,780)	0	
	TOTAL	87,225	72,240	(14,985)	232,340	232,340	0	
AREA NORTH								
Service Manager : Sara Kelly								
NORTH AREA DEVELOPMENT Area Chairman : Cllr Clare Aparicio Paul	Expenditure	86,445	84,978	(1,467)	172,890	158,890	(14,000)	True variance distorted by business support grant paid out of approx £7K which is to be covered from the flooding reserve. With this covered, Area Development showing a favourable variance of £3K. Salary underspends due to temporary vacant hours within Neighbourhood Development are the main reason for the predicted year end underspend.
	Income	0	(1,520)	(1,520)	0	0	0	
	TOTAL	86,445	83,458	(2,987)	172,890	158,890	(14,000)	
NORTH GRANTS Area Chairman : Cllr Clare Aparicio Paul	Expenditure	8,115	7,525	(590)	16,230	16,230	0	Budget expected to be fully utilised by year end as nearly all committed to projects already.
	Income	0	0	0	0	0	0	
	TOTAL	8,115	7,525	(590)	16,230	16,230	0	
TOTAL AREA NORTH	Expenditure	94,560	92,503	(2,057)	189,120	175,120	(14,000)	
	Income	0	(1,520)	(1,520)	0	0	0	
	TOTAL	94,560	90,983	(3,577)	189,120	175,120	(14,000)	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
AREA SOUTH								
Service Manager : Natalie Fortt								
SOUTH AREA DEVELOPMENT Area Chairman : Cllr Peter Gubbins	Expenditure	140,815	120,699	(20,116)	281,220	281,220	0	Underspends will cover staff cover in Communities. Overspend in Markets will be covered from other Area South budgets.
	Income	(24,360)	(22,262)	2,098	(48,720)	(48,720)	0	
	TOTAL	116,455	98,437	(18,018)	232,500	232,500	0	
SOUTH GRANTS Area Chairman : Cllr Peter Gubbins	Expenditure	27,265	19,099	(8,166)	45,730	45,730	0	
	Income	0	0	0	0	0	0	
	TOTAL	27,265	19,099	(8,166)	45,730	45,730	0	
SOUTH PROJECTS Area Chairman : Cllr Peter Gubbins	Expenditure	11,147	11,582	435	16,720	16,720	0	<i>YTC contribution to Yeovil Vision.</i>
	Income	(16,720)	(26,720)	(10,000)	(16,720)	(16,720)	0	
	TOTAL	(5,573)	(15,138)	(9,565)	0	0	0	
TOTAL AREA SOUTH	Expenditure	179,227	151,380	(27,847)	343,670	343,670	0	
	Income	(41,080)	(48,982)	(7,902)	(65,440)	(65,440)	0	
	TOTAL	138,147	102,398	(35,749)	278,230	278,230	0	
AREA WEST								
Service Manager : Zoe Harris								
WEST AREA DEVELOPMENT Area Chairman : Cllr Carol Goodall	Expenditure	112,250	99,945	(12,305)	224,500	224,500	0	Variation will be resolved within financial year.
	Income	(1,755)	(1,355)	400	(3,510)	(3,510)	0	
	TOTAL	110,495	98,590	(11,905)	220,990	220,990	0	
WEST GRANTS Area Chairman : Cllr Carol Goodall	Expenditure	17,690	10,043	(7,647)	35,380	35,380	0	On course to be spent by year end.
	Income	0	0	0	0	0	0	
	TOTAL	17,690	10,043	(7,647)	35,380	35,380	0	
WEST PROJECTS Area Chairman : Cllr Carol Goodall	Expenditure	10,995	10,406	(589)	23,470	23,470	0	Normal budget to be spent.
	Income	(6,965)	(4,024)	2,941	(13,930)	(13,930)	0	
	TOTAL	4,030	6,382	2,352	9,540	9,540	0	
TOTAL AREA WEST	Expenditure	140,935	120,394	(20,541)	283,350	283,350	0	
	Income	(8,720)	(5,379)	3,341	(17,440)	(17,440)	0	
	TOTAL	132,215	115,015	(17,200)	265,910	265,910	0	
TOTAL COMMUNITIES	Expenditure	813,497	742,586	(70,911)	1,584,480	1,570,480	(14,000)	
	Income	(123,235)	(134,480)	(11,245)	(164,260)	(164,260)	0	
	TOTAL	690,262	608,106	(82,156)	1,420,220	1,406,220	(14,000)	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
ENVIRONMENT								
Assistant Director : Laurence Willis								
ENVIRONMENTAL HEALTH								
Service Manager : Alasdair Bell								
HOUSING STANDARDS	Expenditure	119,460	115,173	(4,287)	233,920	233,920	0	Variance relates to underspend on travel and a slight underspend on Grants within Housing standards however this is likely to even out over the remainder of the year.
Portfolio Holder : Cllr Carol Goodall	Income	(33,725)	(31,099)	2,626	(67,450)	(67,450)	0	Income on Home Aid very slightly below budget at present, marginally compensated by income received within Housing Standards. Expected to even out for year end.
	TOTAL	85,735	84,074	(1,661)	166,470	166,470	0	
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION	Expenditure	443,200	404,254	(38,946)	912,630	885,000	(27,630)	Variance largely relates to a vacant technical post, and a small number of vacant hours in the budget, this is compensated by maternity costs. Savings being made on equipment, tools & materials, travel and consultants fees Burial supply costs also over budget but repayment of previous ones into the income budget counteracts this.
Portfolio Holder : Cllr Carol Goodall	Income	(51,845)	(38,763)	13,082	(78,660)	(40,000)	38,660	Variance shown relates to profiling on the burial recharge which has been corrected in month 7 and pest control and pollution prevention & control (PPC). Pest control income has been down in previous years so is expected, and will likely remain at year end, this is also weather related. It is early days yet but with PPC income down, the income target at year end could be down. Several PPC processes such as waste oil burners have ceased operation due to recent legislative changes. This will be a permanent change and reduction in income.
	TOTAL	391,355	365,491	(25,864)	833,970	845,000	11,030	
ENFORCEMENT	Expenditure	58,878	55,719	(3,159)	124,260	124,260	0	Expenditure down slightly but expect to even out for end of year.
Portfolio Holder : Cllr Carol Goodall	Income	(1,500)	(6,535)	(5,035)	(3,000)	(10,000)	(7,000)	Income slightly up and expect an overachievement of income to the value of around £7k at year end.
	TOTAL	57,378	49,184	(8,194)	121,260	114,260	(7,000)	
TOTAL ENVIRONMENTAL HEALTH	Expenditure	621,538	575,146	(46,392)	1,270,810	1,243,180	(27,630)	
	Income	(87,070)	(76,397)	10,673	(149,110)	(117,450)	31,660	
	TOTAL	534,468	498,749	(35,719)	1,121,700	1,125,730	4,030	
CIVIL CONTINGENCIES MANAGER								
Service Manager : Pam Harvey								
CIVIL CONTINGENCIES	Expenditure	67,130	48,055	(19,075)	134,260	134,260	0	Expenditure largely running as profiled. Underspends on overtime and payments to contractors are reason for variance, but not unusual at this time of year. Year end figures will depend on issues throughout the year.
Portfolio Holder : Cllr Nick Weeks	Income	(555)	0	555	(1,110)	(1,110)	0	
	TOTAL	66,575	48,055	(18,520)	133,150	133,150	0	
TOTAL CIVIL CONTINGENCIES	Expenditure	67,130	48,055	(19,075)	134,260	134,260	0	
	Income	(555)	0	555	(1,110)	(1,110)	0	
	TOTAL	66,575	48,055	(18,520)	133,150	133,150	0	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
ENGINEERING AND PROPERTY SERVICES								
Service Manager : Garry Green								
PROPERTY MANAGEMENT	Expenditure	608,718	566,914	(41,804)	1,237,360	1,217,360	(20,000)	Across the board underspend particularly on public offices but likelihood this will change and be utilised as year progresses, however if not will compensate for reduced income. Commercial and Property income under profiled budget, largely due to The Stables being vacant for most of the year, and although now occupied, rent free period in place. Remainder of variance linked to profiling of budgets.
Portfolio Holder : Cllr Henry Hobhouse	Income	(465,125)	(427,843)	37,282	(797,110)	(767,110)	30,000	
	TOTAL	143,593	139,071	(4,522)	440,250	450,250	10,000	
CAR PARKING	Expenditure	339,164	327,302	(11,862)	746,330	746,330	0	Variance largely relates to one outstanding service charge waiting to be paid over but delays are outside of our control. NNDR over budget but hoped this can be covered from underspends within budget. Pay & display income down approx £80K, season ticket income down £15.6K, PCN income down £4K and rentals down £6.7k on budget. Budget 'uplift' on income from enforcement contract offer not yet in place, so variance always expected on pay and display but currently not as bad as originally anticipated.
Portfolio Holder : Cllr Henry Hobhouse & Cllr Peter Seib	Income	(1,123,155)	(1,005,989)	117,166	(2,280,670)	(2,190,670)	90,000	
	TOTAL	(783,991)	(678,687)	105,304	(1,534,340)	(1,444,340)	90,000	
ENGINEERING SERVICES	Expenditure	358,395	297,318	(61,077)	667,640	602,640	(65,000)	Savings on salaries and vacant hours, as well as reduced costs of cleaning of public conveniences. Underspends on land drainage and Birchfield may remain at year end but some dependant on the weather during the winter period in terms of flooding. Street Naming & Numbering income slightly up on profiled budget which will remain at year end.
Portfolio Holder : Cllr Henry Hobhouse	Income	(33,360)	(43,081)	(9,721)	(66,720)	(76,720)	(10,000)	
	TOTAL	325,035	254,237	(70,798)	600,920	525,920	(75,000)	
TOTAL ENGINEERING AND PROPERTY SERVICES	Expenditure	1,306,277	1,191,534	(114,743)	2,651,330	2,566,330	(85,000)	
	Income	(1,621,640)	(1,476,913)	144,727	(3,144,500)	(3,034,500)	110,000	
	TOTAL	(315,363)	(285,379)	29,984	(493,170)	(468,170)	25,000	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
BUILDING CONTROL								
Service Manager : Dave Durrant								
BUILDING CONTROL	Expenditure	236,815	202,538	(34,277)	629,380	620,000	(9,380)	Expenditure on salaries will increase with new staff commencing.
Portfolio Holder : Cllr Nick Weeks	Income	(278,107)	(230,589)	47,518	(661,240)	(623,240)	38,000	Expected B.Reg fee income of around £448k is estimated.
	TOTAL	(41,292)	(28,051)	13,241	(31,860)	(3,240)	28,620	
TOTAL BUILDING CONTROL	Expenditure	236,815	202,538	(34,277)	629,380	620,000	(9,380)	
	Income	(278,107)	(230,589)	47,518	(661,240)	(623,240)	38,000	
	TOTAL	(41,292)	(28,051)	13,241	(31,860)	(3,240)	28,620	
STREETSCENE								
Service Manager : Chris Cooper								
HORTICULTURE & GROUNDS MAINTENANCE & STREETCLEANING	Expenditure	1,536,830	1,536,781	(49)	2,974,940	2,974,940	0	Expenditure levels appear to be on target, however we know that there are some areas of unavoidable expenditure that will require the additional income that is currently showing in the budget - namely in the leases charges that have not yet been taken and in the payment to Chard TC for street cleaning services.
	Income	(560,583)	(656,567)	(95,984)	(1,303,760)	(1,303,760)	0	Income levels are currently buoyant and are very promising for this period of the year, the additional income will meet costs detailed above as additional expenditure is always required to carry out extra works.
Portfolio Holder : Cllr Jo Roundell Greene	TOTAL	976,247	880,214	(96,033)	1,671,180	1,671,180	0	In all, the budget is on target for the time of year and we are looking for opportunities for additional income that traditionally arise in the final half of the year. I fully expect the service to finish the year on budget or slightly in credit.
TOTAL STREETSCENE	Expenditure	1,536,830	1,536,781	(49)	2,974,940	2,974,940	0	
	Income	(560,583)	(656,567)	(95,984)	(1,303,760)	(1,303,760)	0	
	TOTAL	976,247	880,214	(96,033)	1,671,180	1,671,180	0	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
WASTE & RECYCLING								
Assistant Director : Laurence Willis								
WASTE COLLECTION Portfolio Holder : Cllr Jo Roundell Greene & Claire Aparicio Paul	Expenditure	2,880,199	2,878,470	(1,729)	5,769,100	5,769,100	0	The position shows a very close correlation to the annual budget at present. The major variables over the rest of the year is the amount recycled which affects our recycling income, and garden waste income which is performing well. The SWB budget does not include the rental and sale income from the old refuse fleet which across the partnership is now over £350k. The SWB has previously agreed that the first call on these funds would be roll-out costs for a new service model should members agree to implement one.
	Income	(1,014,468)	(1,005,943)	8,525	(1,463,770)	(1,463,770)	0	
	TOTAL	1,865,731	1,872,527	6,796	4,305,330	4,305,330	0	
TOTAL WASTE COLLECTION	Expenditure	2,880,199	2,878,470	(1,729)	5,769,100	5,769,100	0	
	Income	(1,014,468)	(1,005,943)	8,525	(1,463,770)	(1,463,770)	0	
	TOTAL	1,865,731	1,872,527	6,796	4,305,330	4,305,330	0	
LICENSING								
Service Manager : Nigel Marston								
LICENSING Portfolio Holder : Cllr Peter Gubbins	Expenditure	126,890	121,270	(5,620)	253,130	253,130	0	Expenditure on target for year end. Income is currently achieving the profiled budget however we may experience a shortfall due to the non-renewal of the licenses of 40 drivers from outside the area, this achieved £20k in income in 15/16. This may be offset by the increase in fees which took effect in April 2016 but is still to early to be sure.
	Income	(120,363)	(120,799)	(436)	(340,010)	(340,010)	0	
	TOTAL	6,527	471	(6,056)	(86,880)	(86,880)	0	
TOTAL LICENSING	Expenditure	126,890	121,270	(5,620)	253,130	253,130	0	
	Income	(120,363)	(120,799)	(436)	(340,010)	(340,010)	0	
	TOTAL	6,527	471	(6,056)	(86,880)	(86,880)	0	
TOTAL ENVIRONMENT	Expenditure	6,775,679	6,553,794	(221,885)	13,682,950	13,560,940	(122,010)	
	Income	(3,682,786)	(3,567,208)	115,578	(7,063,500)	(6,883,840)	179,660	
	TOTAL	3,092,893	2,986,586	(106,307)	6,619,450	6,677,100	57,650	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
HEALTH AND WELL-BEING								
Assistant Director : Steve Joel								
ARTS AND ENTERTAINMENT								
Service Manager : Adam Burgan								
ARTS	Expenditure	1,020,660	941,234	(79,426)	2,049,750	2,141,600	91,850	A strong start to the year across the service. Key Christmas period ahead but sales are looking strong. I am currently working towards a £10K underspend.
Portfolio Holder : Cllr Sylvia Seal	Income	(902,359)	(1,270,868)	(368,509)	(1,794,950)	(1,897,330)	(102,380)	
	TOTAL	118,301	(329,634)	(447,935)	254,800	244,270	(10,530)	
WESTLAND LEISURE COMPLEX	Expenditure	0	11,726	11,726	0	0	0	
Portfolio Holder : Cllr Sylvia Seal	Income	0	0	0	0	0	0	
	TOTAL	0	11,726	11,726	0	0	0	
TOTAL ARTS	Expenditure	1,020,660	952,960	(67,700)	2,049,750	2,141,600	91,850	
	Income	(902,359)	(1,270,868)	(368,509)	(1,794,950)	(1,897,330)	(102,380)	
	TOTAL	118,301	(317,908)	(436,209)	254,800	244,270	(10,530)	
SPORT AND LEISURE FACILITIES								
Service Manager : Steve Joel								
GOLDENSTONES	Expenditure	128,215	72,657	(55,558)	256,430	256,430	0	<i>Underspent on ten year plan.</i>
Portfolio Holder : Cllr Sylvia Seal	Income	(62,355)	(49,714)	12,641	(124,710)	(124,710)	0	
	TOTAL	65,860	22,943	(42,917)	131,720	131,720	0	
SPORT FACILITIES	Expenditure	75,980	104,267	28,287	151,960	151,960	0	<i>Essential work carried out to the cooling system of the gym & showers £28k will be transferred to the capital programme.</i>
Portfolio Holder : Cllr Sylvia Seal	Income	(30,500)	(26,579)	3,921	(61,000)	(61,000)	0	
	TOTAL	45,480	77,688	32,208	90,960	90,960	0	
WESTLANDS	Expenditure	0	2,941	2,941	0	0	0	
Portfolio Holder : Cllr Sylvia Seal	Income	0	(9,150)	(9,150)	0	0	0	
	TOTAL	0	(6,209)	(6,209)	0	0	0	
TOTAL SPORT AND LEISURE FACILITIES	Expenditure	204,195	179,865	(24,330)	408,390	408,390	0	
	Income	(92,855)	(85,443)	7,412	(185,710)	(185,710)	0	
	TOTAL	111,340	94,422	(16,918)	222,680	222,680	0	
COMMUNITY HEALTH AND LEISURE								
Service Manager : Lynda Pincombe								
COMMUNITY HEALTH & LEISURE	Expenditure	561,064	534,776	(26,288)	1,015,090	1,077,000	61,910	Service currently operating within budget.
Portfolio Holder : Cllr Sylvia Seal	Income	(206,274)	(184,347)	21,927	(325,070)	(387,810)	(62,740)	
	TOTAL	354,790	350,429	(4,361)	690,020	689,190	(830)	
TOTAL COMMUNITY HEALTH AND LEISURE	Expenditure	561,064	534,776	(26,288)	1,015,090	1,077,000	61,910	
	Income	(206,274)	(184,347)	21,927	(325,070)	(387,810)	(62,740)	
	TOTAL	354,790	350,429	(4,361)	690,020	689,190	(830)	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
HOUSING AND WELFARE								
Service Manager : Kirsty Larkins								
WELFARE	Expenditure	172,210	140,444	(31,766)	344,050	344,050	0	
Portfolio Holder : Cllr Sylvia Seal	Income	(359,221)	(368,699)	(9,478)	(404,970)	(404,970)	0	
	TOTAL	(187,011)	(228,255)	(41,244)	(60,920)	(60,920)	0	Budgets all fine.
HOUSING	Expenditure	679,483	479,794	(199,689)	1,379,900	1,379,900	0	
Portfolio Holder : Cllr Sylvia Seal	Income	(161,625)	(85,980)	75,645	(323,250)	(323,250)	0	
	TOTAL	517,858	393,814	(124,044)	1,056,650	1,056,650	0	Budgets all fine.
TOTAL HOUSING AND WELFARE	Expenditure	851,693	620,238	(231,455)	1,723,950	1,723,950	0	
	Income	(520,846)	(454,679)	66,167	(728,220)	(728,220)	0	
	TOTAL	330,847	165,559	(165,288)	995,730	995,730	0	
FAMILY SUPPORT PROGRAMME								
Service Manager : Steve Joel								
FAMILY SUPPORT PROGRAMME	Expenditure	30,560	30,500	(60)	30,560	30,560	0	
Portfolio Holder : Cllr Ric Pallister	Income	(30,560)	(30,560)	0	(30,560)	(30,560)	0	
	TOTAL	0	(60)	(60)	0	0	0	Budgets all fine.
TOTAL FAMILY SUPPORT PROGRAMME	Expenditure	30,560	30,500	(60)	30,560	30,560	0	
	Income	(30,560)	(30,560)	0	(30,560)	(30,560)	0	
	TOTAL	0	(60)	(60)	0	0	0	

Group with Elements		Budget to 30th September £	Actual to 30th September £	Variance to 30th September £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/17 £	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
COUNTRYSIDE								
Service Manager : Katy Menday								
COUNTRYSIDE	Expenditure	239,365	287,044	47,679	480,550	480,550	0	Trying to keep expenditure on the Ham Hill Country Park budget to a minimum to account for the sickness and cover pay that is currently required, although there are tree works that are required on site this winter that are unavoidable. At Chard Reservoir, we have had to purchase a water testing kit at £1.5K to help in the monitoring of the reservoir after the fish deaths in June/July. Expenditure at Yeovil Country Park may look high on events and salaries lines but these expenses are recovered from the heritage lottery fund in February.
	Income	(103,690)	(158,321)	(54,631)	(241,970)	(241,970)	0	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	135,675	128,723	(6,952)	238,580	238,580	0	
TOTAL COUNTRYSIDE	Expenditure	239,365	287,044	47,679	480,550	480,550	0	
	Income	(103,690)	(158,321)	(54,631)	(241,970)	(241,970)	0	
	TOTAL	135,675	128,723	(6,952)	238,580	238,580	0	
TOTAL HEALTH AND WELL-BEING	Expenditure	2,907,537	2,605,383	(302,154)	5,708,290	5,862,050	153,760	
	Income	(1,856,584)	(2,184,218)	(327,634)	(3,306,480)	(3,471,600)	(165,120)	
	TOTAL	1,050,953	421,165	(629,788)	2,401,810	2,390,450	(11,360)	
TOTAL SSDC	Expenditure	37,567,475	36,222,075	(1,345,400)	74,645,550	74,715,130	69,580	
	Income	(28,707,645)	(28,931,257)	(223,612)	(57,086,290)	(57,140,340)	(54,050)	
	TOTAL	8,859,830	7,290,818	(1,569,012)	17,559,260	17,574,790	15,530	